

**Proxy Form C**

Only for foreign investors who appoint Custodian in Thailand

Shareholder Registration No. \_\_\_\_\_ Written at \_\_\_\_\_

Date \_\_\_\_ Month \_\_\_\_\_ Year \_\_\_\_\_

(1) I/We \_\_\_\_\_ Nationality \_\_\_\_\_

Residing at \_\_\_\_\_

In my/our capacity as Custodian for \_\_\_\_\_

(2) Being the shareholder of **SAAM Development Public Company Limited**holding a total number of \_\_\_\_\_ shares representing a total number of \_\_\_\_\_ votes  
comprising ordinary shares \_\_\_\_\_ shares, representing \_\_\_\_\_ votes preferred shares \_\_\_\_\_ shares, representing \_\_\_\_\_ votes(3) Hereby appoint (shareholders may grant proxy to the Company's independent directors with details as shown in Enclosure No. 6) 1. Name \_\_\_\_\_ Age \_\_\_\_\_ years

Residing at \_\_\_\_\_

Road \_\_\_\_\_ Sub-district \_\_\_\_\_ District \_\_\_\_\_

Province \_\_\_\_\_ Postal Code \_\_\_\_\_ ; or

 2. Name \_\_\_\_\_ Ms. Sawanee Kongsakul Age 76 yearsResiding at Major Tower Thonglor, Room No. 2.2, 10th Floor, 141 Soi Sukhumvit 63 (Ekamai)Road Sukhumvit Sub-district Klongton Nua District WattanaProvince Bangkok Postal Code 10110 ; or 3. Name \_\_\_\_\_ Mr. Thitipong Nandhabiwat Age 49 yearsResiding at Major Tower Thonglor, Room No. 2.2, 10th Floor, 141 Soi Sukhumvit 63 (Ekamai)

Road Sukhumvit Sub-district Klongton Nua District Wattana

Province Bangkok Postal Code 10110

4. Name Mr. Therapong Suebvattana Age 50 years

Residing at Major Tower Thonglor, Room No. 2.2, 10<sup>th</sup> Floor, 141 Soi Sukhumvit 63 (Ekamai)

Road Sukhumvit Sub-district Klongton Nua District Wattana

Province Bangkok Postal Code 10110

**Provided only one of them** as my/our proxy attends and votes on my/our behalf at the 2026 Annual General Meeting on Thursday, 23 April 2026 at 02:00 p.m. at Thonglor 2 Room of Grande Centre Point Sukhumvit 55 Hotel, 300 Sukhumvit Soi 55 (Thonglor), Klongton Nua, Wattana, Bangkok 10110 or at the Meeting which may be adjourned to some other date, time, and place.

(4) I/We therefore would like the proxy holder to vote on my/our behalf at the Meeting as set out below.

Voting rights in whole of all shares with voting rights held by me/us

Voting rights in part as follows

ordinary shares \_\_\_\_\_ shares representing \_\_\_\_\_ votes

preferred shares \_\_\_\_\_ shares representing \_\_\_\_\_ votes

constituting a total of \_\_\_\_\_ votes

(5) I/We therefore would like the proxy holder to vote on my/our behalf at the Meeting as set out below.

**Agenda 1 Matters to be informed**

- This agenda is for acknowledgement and voting is not required -

**Agenda 2 Consider and adopt the Minutes of the 2026 Extraordinary General Meeting No.01/2026 held on 16 February 2026**

A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

B. The proxy holder shall vote in accordance with my/our intention as follows

Approve

Disapprove

Abstain

**Agenda 3 To acknowledge the Board of Directors' report on the Company's operating results for the year 2025**

- This agenda is for acknowledgement and voting is not required -

**Agenda 4 To consideration and approval of the financial statements for the year 2025 ended 31<sup>st</sup> December 2025**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                       Disapprove                       Abstain

**Agenda 5 To consider and approve the omission of the allocation of net profit as legal reserve and the omission of dividend payment for the operating results for the year 2025.**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                       Disapprove                       Abstain

**Agenda 6 To consider and approve the extension of the period for the allocation of additional ordinary shares under a General Mandate for capital increase. The conditions for the allocation of additional ordinary shares will be in accordance with the approval obtained at the Extraordinary General Meeting of Shareholders No. 01/2026 held on 16 February 2026**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                       Disapprove                       Abstain

**Agenda 7**                    **To consider and approve the extension of the period for the issuance and offering of debentures of the company Not exceeding THB 350,000,000. The conditions for the issuance and offering of debentures will be in accordance with the approval obtained at the Extraordinary General Meeting of Shareholders No. 01/2025 held on 29 December 2025**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                     Disapprove                     Abstain

**Agenda 8**                    **To consideration and approval of the issuance and offering of the Company's debentures Not exceeding THB 300,000,000.**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                     Disapprove                     Abstain

**Agenda 9**                    **To consider and approve the appointment of the Company's external auditor and the determination of audit fees for the year 2026**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Approve                     Disapprove                     Abstain

**Agenda 10**                    **To consider and approve the appointment of directors in replacement of those due to retire by rotation.**

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
- Appointment of the whole set of directors
- Approve                     Disapprove                     Abstain
- Appointment of individual directors

1. Mrs. Songsri Nitayasuth

Approve       Disapprove       Abstain

2. Mr. Therapong Suebvattana

Approve       Disapprove       Abstain

3. Mr. Poramin Insom

Approve       Disapprove       Abstain

**Agenda 11**

**To consider and approve director and subcommittee remuneration for the year 2026**

A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

B. The proxy holder shall vote in accordance with my/our intention as follows

Approve       Disapprove       Abstain

**Agenda 12**

**Other business (if any)**

A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate

B. The proxy holder shall vote in accordance with my/our intention as follows

Approve       Disapprove       Abstain

(6) Votes of proxy holders for any agenda not in accordance with what I/We have specified in this proxy form shall be deemed improper and shall not constitute as my/our vote as shareholder.

(7) In case I/We have not specified my/our intention to vote in any agenda or my/our intention specified in unclear, or in the case that the Meeting considers or resolves any matter other than those specified above, or in the case of changes or additions to any fact, the proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate.

Any action carried out by the proxy holder at the Meeting, except the case that the proxy holder does not cast votes in accordance with what I/We have specified in this proxy form, shall be deemed as carried out by me/us in all respects.

Signed \_\_\_\_\_ Proxy Grantor

(\_\_\_\_\_)

Signed \_\_\_\_\_ Proxy Holder

(\_\_\_\_\_)

Signed \_\_\_\_\_ Witness

(\_\_\_\_\_)

Signed \_\_\_\_\_ Witness

(\_\_\_\_\_)

**Remark:**

1. Proxy Form C is only used for shareholders whose names appear in the foreign shareholder register who appoint Custodian in Thailand.
2. Attachments accompanying this proxy form shall include
  - Power of attorney granted by shareholder to Custodian by which the Custodian is appointed to sign the proxy form on behalf of such shareholder
  - Certification indicating that the authorized signatory of the proxy form is licensed to operate the business as Custodian
3. The shareholder granting proxy shall grant proxy to only one proxy holder to attend and vote at the Meeting, and shall not distribute to many proxy holders to vote separately.
4. In the agenda of appointment of directors, the whole set of directors or individual directors can be considered for appointment.
5. In case additional agenda other than those specified above are considered, the proxy grantor may vote on such items in the Attachment to Proxy Form C.

**Attachment to Proxy Form C**

Only for foreign investors who appoint Custodian in Thailand

Granting of proxy as a shareholder of SAAM Development Public Company Limited at the 2026 Annual General Meeting on Thursday, 23 April 2026 at 02:00 p.m. at Thonglor 2 Room of Grande Centre Point Sukhumvit 55 Hotel, 300 Sukhumvit Soi 55 (Thonglor), Klongton Nua, Wattana, Bangkok 10110 or at the Meeting which may be adjourned to some other date, time, and place

Agenda \_\_\_\_\_ Subject \_\_\_\_\_

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
  - Approve                       Disapprove                       Abstain

Agenda \_\_\_\_\_ Subject \_\_\_\_\_

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
  - Approve                       Disapprove                       Abstain

Agenda \_\_\_\_\_ Subject \_\_\_\_\_

- A. The proxy holder shall have the right to consider and vote on my/our behalf as deemed appropriate
- B. The proxy holder shall vote in accordance with my/our intention as follows
  - Approve                       Disapprove                       Abstain

Agenda \_\_\_\_\_ Subject Appointment of Directors (continued)

Name of Director \_\_\_\_\_

- Approve                       Disapprove                       Abstain

Name of Director \_\_\_\_\_

- Approve                       Disapprove                       Abstain

Name of Director \_\_\_\_\_

- Approve                       Disapprove                       Abstain